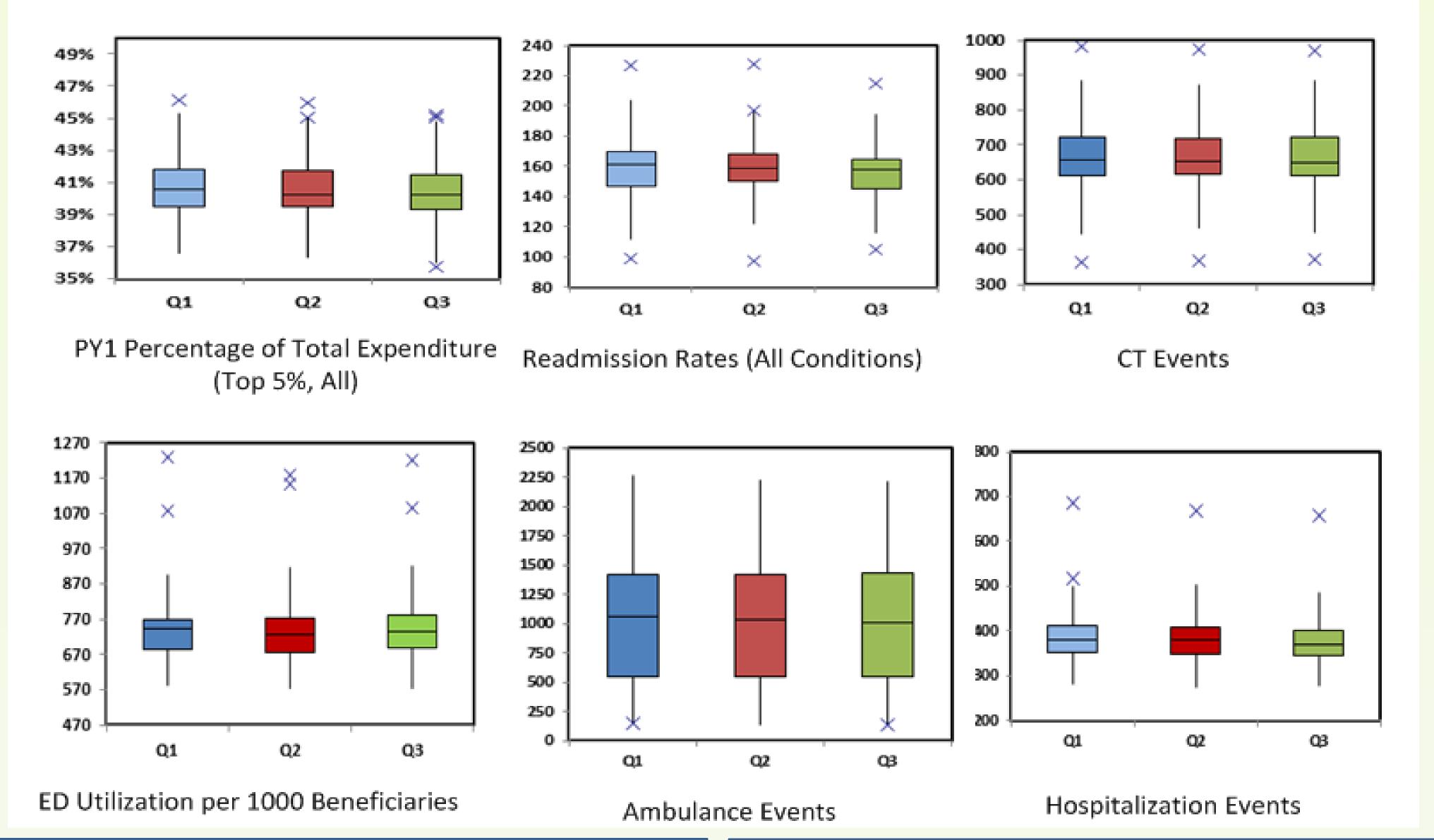
Pioneer ACO Executive Dashboard Summary*

1. Overall Program

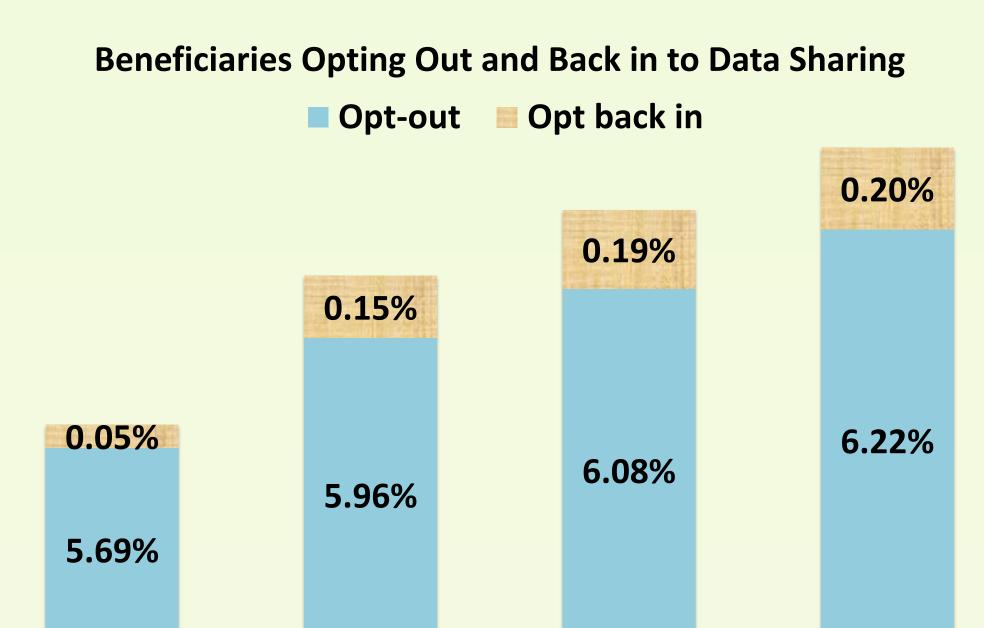
10 Pioneers have savings of at least 1.5 percent 12 Pioneers have small changes between -1.5 to 1.5 percent 10 Pioneers have losses of at least 1.5 percent

3. Utilization

The distributions of six utilization measures (out of 20) are shown below. The top 5% of the non-annualized expenditure (upper left, Q3, median 40.2%) demonstrate higher than the Reference Population(RP) (median 39.8%); while hospitalization events (lower, right, Q3, median 370.2) are fewer than the RP(Q3, median 382.3). The changes over the three quarters vary among measures, but most changes are less than one percent and they are also not statistically significant.



6. Beneficiary Engagement

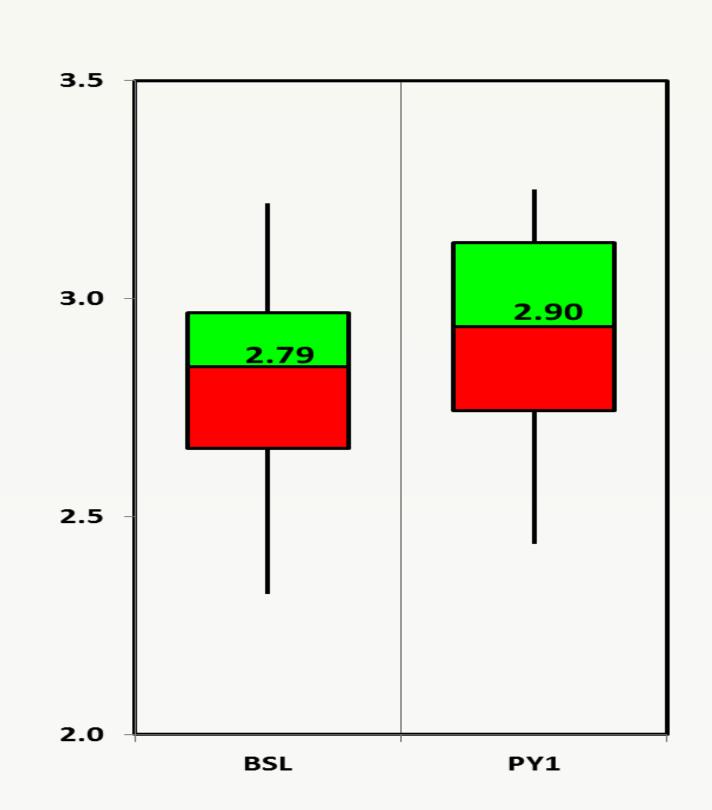


7. Continuous Evolution

Measures	2012			
	Q1	Q2	Q3	Q4
Number of SSP ACOs	0	27	116	220
Number of Medicare ACOs	32	59	148	252
Number of CMS Regions with SSP ACOs	4	10	10	10
Number of states with Medicare ACOS	18	26	44	44

2. Continuous Care Improvement

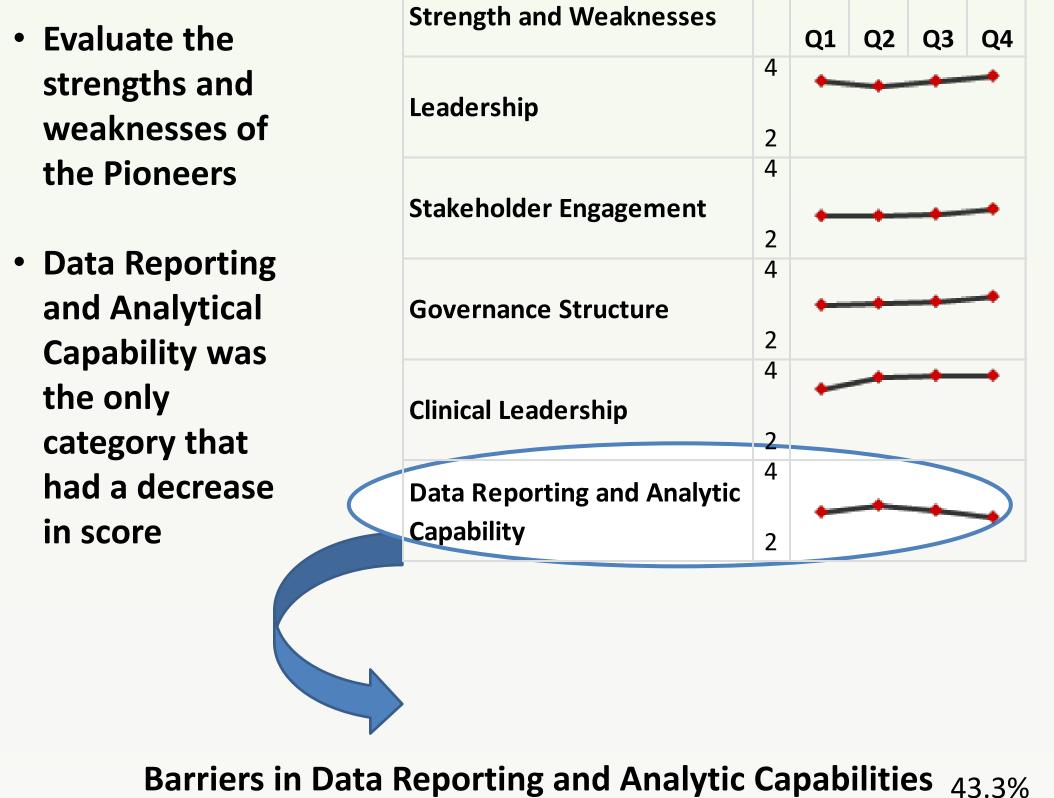
- Aggregate responses of 17 survey questions by 32 Pioneers
- Four choices ranging from 1 to 4
- Statistically significant increase from Baseline to Program Year 1
- Increase was 3.7%, but statistically significant

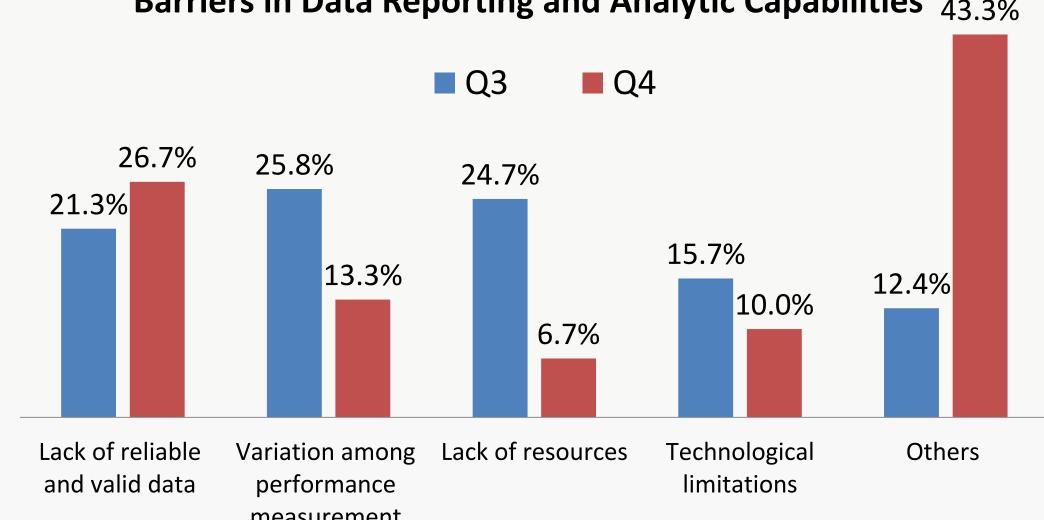


* Please refer to the dashboard report for more comprehensive information

4. Organizational Structure

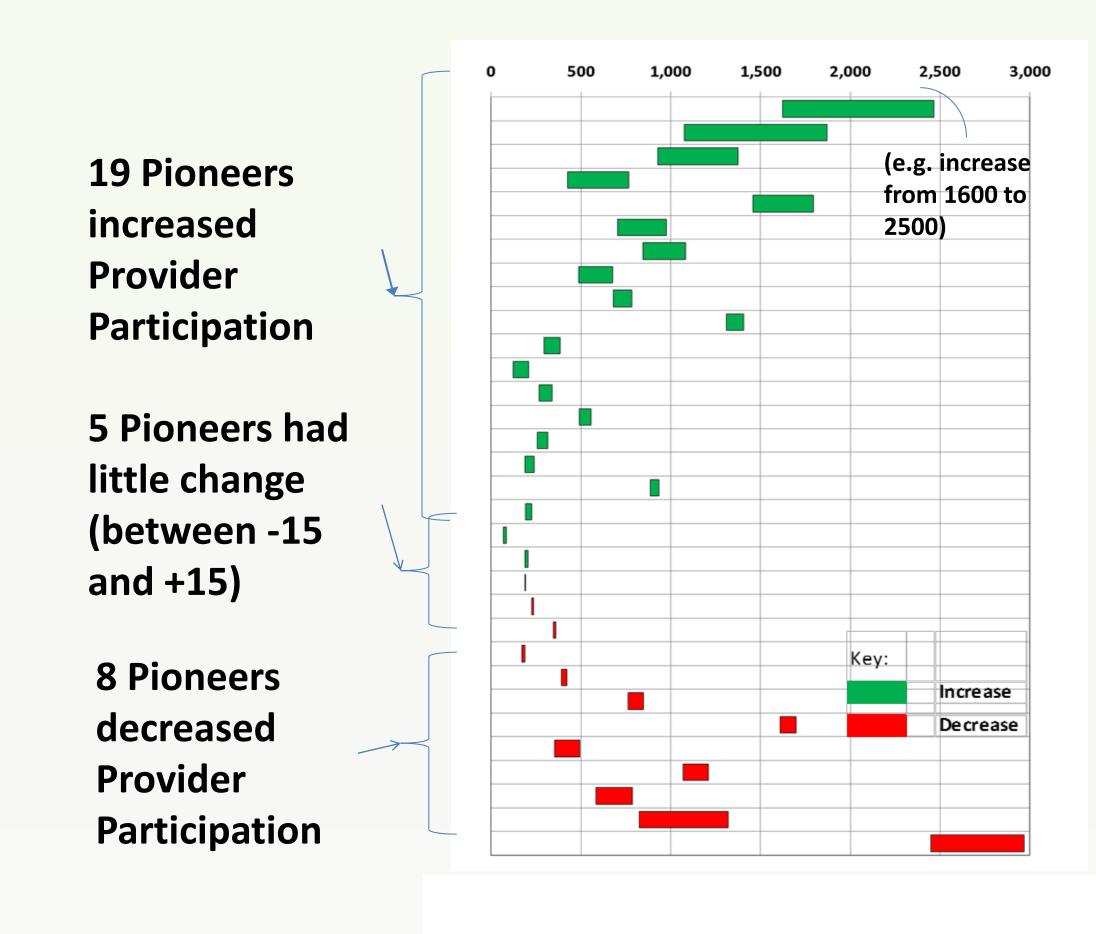
5 quarterly self-assessment questions:



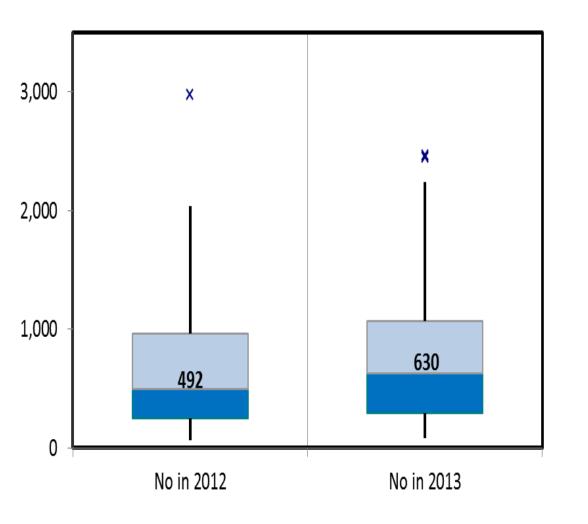


5. Provider Relations

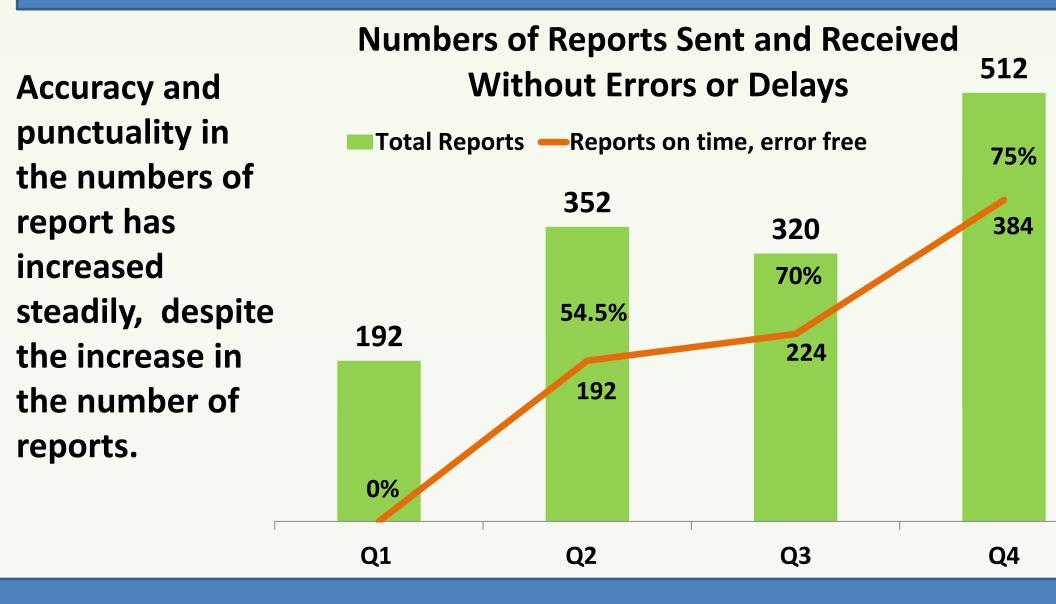
Number of providers participating in Pioneer ACOs in 2012 and 2013



The median values of the numbers of provider participation increased by 28% (492 to 630). This increase was statistically significant.

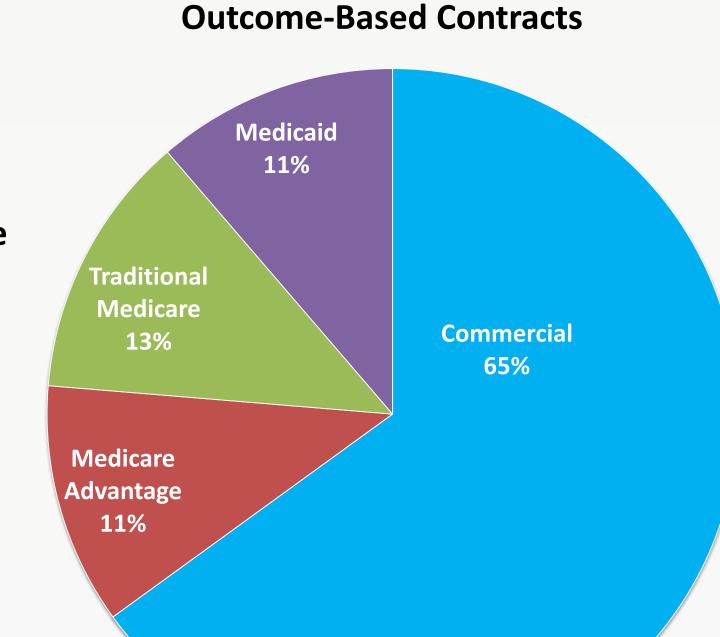


8. Trustworthy Partnership



9. Payment Reform

The majority of beneficiaries in the current market are under commercial health insurance, about 5 times more than Medicare programs.



Number of Beneficiaries under Different